



# Annual Report 2024



A decorative pattern of palm leaves in a lighter shade of teal, located in the top right corner of the image.

# Our Vision

*Together we create experiences our community chooses*

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# CEO Report



Dear Members,

On behalf of the Board of Directors, it gives me great pleasure to present the Societie Group Annual Report for the period ending 31 December 2024.

Reflecting on the past twelve-months, the Board of Directors and Senior Leadership Team have continued to work hard on strategic planning. Our vision for the Group 'Together, we create the Club the community chooses' has had a slight adjustment. As we continue to grow and diversify our Club business, our revised vision 'Together we create experiences the community chooses' reflects our intent to stay true to what we are and where we want to go.

Our Group continues to experience growth within its core business which enables greater community engagement and an ongoing endeavour for diversification. This continuing growth signifies our strengthening position in the community and across our 42,000 strong memberships. We continue to remain focused on our people and community, providing great facilities for all to enjoy.

Our ongoing strength not only allows us to provide great facilities but also gives us the opportunity to foster community growth through sponsorships and funding initiatives. The Societie Group is extremely proud to have provided \$612,753.00 in much-

needed funding, donations and sponsorships throughout 2024. This support helps empower and grow local organisations, and spark positive change within our communities, something we are very passionate about.

As part of our strategic vision, we have placed a renewed emphasis on group branding, aiming to strengthen the identity and cohesion between our various Clubs and properties. The Societie Group represents this renewed emphasis.

With four Clubs – Club Engadine RSL, Fingal Bay Sports Club, The Arbour Heathcote, and Ramsgate RSL Memorial Club – and commercial and residential properties, we aim to enhance recognition, build loyalty, and foster a sense of unity across all our ventures. As a Group, we will continue to look at good quality commercial property and amalgamations to strengthen our business as we move into the future.

At Fingal Bay Sports Club, we finalised a \$3 million renovation in November 2022 which has brought new life into the venue and allowed us to continue engagement with the local community via sponsorships and community initiatives. During 2024, Fingal Bay achieved a record number of memberships (exceeding 5,500) and revenue for a 12-month period.

The Club Heathcote amalgamation (now known as The Arbour), was finalised in 2021 and a development application was submitted to Sutherland Shire Council in November 2023 for a \$7 million renovation to transform the Club for the local community. We finally received the go ahead in early 2024, with the project completed in late October. The members and wider community now have a regenerated Club for all to enjoy.

Club Engadine RSL has seen the restaurant, Mike's Grill & Bar renovated as well as the main lounge and gaming area, in addition to an overhaul of back-of-house facilities. We continue to plan for an extension of the Club into the vacant block next door and it is likely to take another year to progress the development application to completion. We continue to work on the car park and aim to get the best possible outcome for the venue, both financially and for the wider community.

Ramsgate RSL also has big plans to build on our improvements to date. The installation of the synthetic green was completed in April 2023, and we are now planning for improved parking facilities to help support the ongoing popularity of our great Club. With a DA submitted in early 2025 we now await further Council approval to progress.

The Societie Group's financial position ending 2024, which includes all four Club sites and other businesses, reflects the hard work and decision-making of the Board and entire team over the last 12-months. The Group had a net accounting profit of \$2,756,587, EBITDA of \$6,092,412, and revenue of \$37,964,428 for the 2024 year.

A significant reason for our success continues to be our dining facilities, which include Zen Restaurant, The Kitchen by Mike's Grill at Ramsgate and Fingal Bay, Mike's Grill & Bar at Engadine and the recent addition of Oliver Street Kitchen at Heathcote. The quality and variety of food these operations deliver is exceptional, and we thank them for their continued hard work.

As we move forward in 2025, it is important to recognise that the club industry is continuing to evolve. The political environment also continues to show uncertainty towards clubs. Our team continues to embrace change and the challenges and rewards that it brings. We know that it ensures a positive future for the Group.

I would like to thank the Board for their resolute support over the last 12-months. I would also like to thank our entire team who continue to reach for higher standards of service and hospitality, and the management

team who continue to inspire as leaders within our Clubs and community.

Most notably, I wish to thank our valued members and the communities we are supported by. Your loyalty continues to be noticed and greatly appreciated – thank you.

We look forward to the challenges and rewards that are ahead of us all.

**David Moorcroft**  
Chief Executive Officer

# 2023 - 2024 CLUBGRANTS

## Ramsgate RSL

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Cancer Patients Foundation	C5 - Health Promotion Initiatives	\$7,000	\$0	Cat 1
Fair Fight Foundation Limited	C5 - Health Promotion Initiatives	\$10,000	\$0	Cat 1
Zonta Club of Botany Bay Inc.	A1 - Family Support / Emergency or Low Cost Accommodation	\$2,000	\$0	Cat 1
The Shepherd Centre - For Deaf Children	C1 - Early Childhood Health / Child and Family Services	\$7,752	\$0	Cat 1
Morris Children's Fund Incorporated	A4 - Aged, Disability or Youth Services	\$10,000	\$0	Cat 1
Learning Links	B3 - Community Education Programs	\$9,890	\$0	Cat 1
Removals for Hope	B4 - Tenants Services	\$10,000	\$0	Cat 1
Sydney Children's Hospitals Foundation	C1 - Early Childhood Health / Child and Family Services	\$7,000	\$0	Cat 1
Veterans Benevolent Fund	A7 - Veteran Welfare Services	\$10,000	\$0	Cat 1
NSW Goalball	A4 - Aged, Disability or Youth Services	\$5,000	\$0	Cat 1



# 2023 - 2024 CLUBGRANTS

## Ramsgate RSL

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Marine Rescue NSW Botany-Port Hacking Unit	A6 - Volunteer Emergency Services	\$8,000	\$0	Cat 1
Police Citizens Youth Club St. George	B3 - Community Education Programs	\$10,000	\$0	Cat 1
The Kogarah Storehouse	A1 - Family Support / Emergency or Low Cost Accommodation	\$5,238	\$0	Cat 1
Foodbank NSW & ACT	C1 - Early Childhood Health / Child and Family Services	\$6,000	\$0	Cat 1
Fighting Chance Australia	A4 - Aged, Disability or Youth Services	\$12,000	\$0	Cat 1
The Settlement Neighbourhood Centre	B1 - Neighbourhood Centre / Youth Drop In Activities	\$15,000	\$0	Cat 1
The Settlement Neighbourhood Centre	C5 - Health Promotion Initiatives	\$5,000	\$0	Cat 1
Revolve Recycling Foundation	C1 - Early Childhood Health / Child and Family Services	\$5,000	\$0	Cat 1
Bayside Women's Shelter	A1 - Family Support / Emergency or Low Cost Accommodation	\$15,000	\$0	Cat 1
Calvary Health Care Kogarah	A4 - Aged, Disability or Youth Services	\$4,142	\$0	Cat 1

# 2023 - 2024 CLUBGRANTS

## Ramsgate RSL

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
The Reconnect Project	A4 - Aged, Disability or Youth Services	\$5,000	\$0	Cat 1
ANZAC Day Service	A7 - Veteran Welfare Services	\$10,528	\$0	Cat 1
Ramsgate Rams Junior AFL Club	A - Sport	\$25,000	\$3,020	Cat 2
Ramsgate RSL Cricket Club	A - Sport	\$7,500	\$970	Cat 2
Ramsgate RSL Fishing Club	A - Sport	\$4,000	\$0	Cat 2
Ramsgate RSL Flyaway Bowlers and Golfers	A - Sport	\$1,200	\$0	Cat 2
Ramsgate RSL Men's Social Golf Club	A - Sport	\$3,500	\$0	Cat 2
Ramsgate RSL Women's Bowls	A - Sport	\$7,500	\$2,590	Cat 2
Ramsgate RSL Men's Bowling Club	A - Sport	\$22,500	\$300	Cat 2
Ramsgate RSL Netball Club	A - Sport	\$25,000	\$2,420	Cat 2
Ramsgate RSL Snooker Club	A - Sport	\$800	\$200	Cat 2



# 2023 - 2024 CLUBGRANTS

## Ramsgate RSL

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Ramsgate RSL Football Club	A - Sport	\$35,500	\$1,460	Cat 2
Beverley Park Golf Club Juniors	A - Sport	\$7,500	\$0	Cat 2
Brighton Seagulls JRLFC	A - Sport	\$3,000	\$1,530	Cat 2
Cronulla Sutherland Water Polo Club	A - Sport	\$3,500	\$0	Cat 2
Rockdale Rugby Football Club Inc	A - Sport	\$7,000	\$640	Cat 2
Southern Cross Cycle Club Inc	A - Sport	\$5,000	\$0	Cat 2
Brighton Beach Volleyball Association	A - Sport	\$2,500	\$300	Cat 2
Sans Souci Sea Devils Swim Club	A - Sport	\$2,500	\$170	Cat 2
St George District Athletic Club Inc	A - Sport	\$5,000	\$2,085	Cat 2
St George District Cricket Club Inc	A - Sport	\$5,000	\$520	Cat 2
Taren Point Titans JRLFC Inc	A - Sport	\$4,000	\$0	Cat 2

# 2023 - 2024 CLUBGRANTS

## Ramsgate RSL

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Taren Point Touch Association	A - Sport	\$3,000	\$0	Cat 2
Sutherland District Basketball Association	A - Sport	\$6,000	\$0	Cat 2
AHEPA	E - Club Facilities	\$0	\$5,915	Cat 2

# 2023 - 2024 CLUBGRANTS

## Fingal Bay

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Tomaree Neighbourhood Centre	B1-Neighbourhood Centre/Youth Drop In Activities	\$2,000	\$0	Cat 1
Fingal Bay Rugby League Football Club	A - Sport	\$2,700	\$0	Cat 2

# 2023 - 2024 CLUBGRANTS

## Engadine

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Engadine Community Services	C1 - Early Childhood Health/ Child and Family Services	\$5,000	\$0	Cat 1
Sutherland Food Services	B3 - Community Education Programs	\$5,587	\$0	Cat 1
Wounded Heroes Association Incorporated	A7 - Veteran Welfare Services	\$10,000	\$0	Cat 1
Rotary Club of Engadine	I - Cultural Activities	\$3,000	\$0	Cat 2
Engadine Golf Social Club Inc	A - Sport	\$6,000	\$0	Cat 2
Engadine Dragons JRLFC	A - Sport	\$15,000	\$0	Cat 2
Engadine Dragons Cricket Club Inc	A - Sport	\$1,500	\$0	Cat 2
Engadine Eagles Football Club	A - Sport	\$10,000	\$0	Cat 2
Engadine Eagles Netball Club	A - Sport	\$2,000	\$0	Cat 2

# Director's Report

Your directors present their report on Ramsgate RSL Memorial Club Ltd (the company) for the financial year ended 31 December 2024.

## Directors

The directors of the company at any time during or since the end of the financial year are as follows:

Name of Director	Position	Term	Qualifications, Experience & Responsibilities
Sallianne Faulkner	Director / President	Director 2012; 2014-Current President 2015-Current Club Life Member since 2020 Club Member since 2001	<ul style="list-style-type: none"><li>- Occupation - General Manager Bayside Women's Shelter</li><li>- Graduate of the Australian Institute of Company Directors</li><li>- ClubsNSW Board Director</li><li>- Club Keno Holdings Director</li><li>- ClubBIZ Director</li><li>- Netball NSW Director</li><li>- Ramsgate RSL Cricket Club Patron</li><li>- Ramsgate RSL Netball Club Patron</li><li>- ClubsNSW Club Directors Institute Member</li></ul>
James Macdonald	Director / Vice President	Director November 2022-Current Vice President 2024-Current Club Member since 2009	<ul style="list-style-type: none"><li>- Occupation - Company Director</li><li>- Telecommunications 2001-Current</li><li>- Cert IV Training and Assessment</li><li>- ClubsNSW Club Directors Institute Member</li><li>- Former Bayside BEC (Business Enterprise Centre) Board Director 2022-2023</li><li>- Ramsgate Senior Citizens Patron 2012-Current</li><li>- Former Bayside Independent Councillor, Deputy Mayor (2 years) 2017-2021</li><li>- Chairperson Bayside Sport and Recreational Committee 2017-2021</li><li>- Local Bayside Representation Committee 2016-2017</li><li>- Former Rockdale Independent Councillor, Deputy Mayor (2 years) 2008-2016</li><li>- Chairperson Rockdale Sport and Recreational Committee 2009-2016</li><li>- President Carss Park Football Club 2008-2009</li></ul>
Harry Clegg	Former Director / Vice President	Director 2015-2024 Vice President 2020-2024 Club Member 1983-2024	<ul style="list-style-type: none"><li>- Occupation - Retired Licenced Electrician</li><li>- Former Committee Member of Mens Golf Club</li><li>- Former Committee Member of Flyaway Bowlers and Golfers Club</li><li>- ClubsNSW Club Directors Institute Member</li><li>- Responsible Service of Alcohol</li><li>- Responsible Conduct of Gambling</li></ul>
Gaspare Sciberras	Director	Director 2015-Current Club Member since 2011	<ul style="list-style-type: none"><li>- Occupation - Retired Business General Manager/Accountant</li><li>- Member of Certified Practicing Accountants Australia</li><li>- Registered Tax Agent</li><li>- ClubsNSW Club Directors Institute Member</li><li>- Responsible Service of Alcohol</li><li>- Responsible Conduct of Gambling</li></ul>

# Director's Report

Name of Director	Position	Term	Qualifications, Experience & Responsibilities
Greg Bird	Director	Director September 2022-Current Club Member since 2021 Club Engadine RSL Director 2021-2022 Club Engadine RSL Vice President 2022 Club Engadine RSL Member since 2018	<ul style="list-style-type: none"> <li>- Occupation - Retired Senior Business Development Manager 1998-2024</li> <li>- Diploma in Business Management</li> <li>- Diploma in the Graphic Arts Industry</li> <li>- Diploma in Leadership &amp; Management</li> <li>- Life Member and Patron Engadine Dragons JRLFC</li> <li>- President Engadine Dragons JRLFC (6 years) 2005-2008 and 2017-2018</li> <li>- Committee Member Engadine Dragons JRLFC 2001-Current</li> <li>- Bronze Medal Holder - Water Polo - World Masters Games 1994</li> <li>- ClubsNSW Clubs Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> </ul>
Keith Wills	Director	Director 2014-Current Club Member since 2004	<ul style="list-style-type: none"> <li>- Occupation - Retired Sales and Marketing Manager</li> <li>- MMOC Group Limited Director</li> <li>- ClubsNSW Southern Metro Secretary</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Committee Member Probus Club of Rockdale</li> <li>- Affiliate Member Ramsgate and Rockdale RSL Sub Branch</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>
Ken Hughes	Director	Director 2014-Current Club Member since 1988	<ul style="list-style-type: none"> <li>- Occupation - Retired Commander of the NSW Police Force</li> <li>- Bachelor of Education (Honours) Graduate</li> <li>- Graduate Certificate in Management</li> <li>- Graduate Diploma in Management</li> <li>- Ramsgate RSL AFL Patron</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>
Tanya Hill	Director	Director 2021-Current Club Member since 2020	<ul style="list-style-type: none"> <li>- Occupation - Self-Employed Gaming and Compliance Consultant</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Diploma Business &amp; Event Management</li> <li>- Diploma Leadership &amp; Management</li> <li>- ACAMS Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>
Warren Singleton	Director	Director September 2022-Current Club Member since 2022 Club Engadine RSL Director 2013-2022 Club Engadine RSL Vice President 2020-2022 Club Engadine RSL Member since 1999	<ul style="list-style-type: none"> <li>- Occupation - Retired Transport Industry</li> <li>- Royal Australian Navy 1973-1979</li> <li>- Certificate III Transport and Logistics</li> <li>- Certificate IV Training and Assessment</li> <li>- Senior Vice President Engadine RSL Sub Branch</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> </ul>

# Director's Report

## Director meeting attendances

The number of Board meetings held and attended by each director were as follows:

Name of Director	Director Identification Number	Number of Board meetings held	Number of Board meetings attended
Sallianne Faulkner	036 96709 73938 67	11	9
James Macdonald	036 93621 08381 09	11	10
Harry Clegg	036 58469 11534 31	11	5
Gaspere Sciberras	036 35524 22430 51	11	10
Greg Bird	036 05540 09534 54	11	10
Keith Wills	036 07822 19309 61	11	11
Ken Hughes	036 56466 05652 63	11	9
Tanya Hill	036 00207 96590 02	11	10
Warren Singleton	036 65047 10751 19	11	11

## Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$5.00 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. Based on the number of members at 31 December 2024, the total members' liability would be \$207,890.

## Operating results

The profit of the company for the financial year after providing for income tax amounted to \$2,756,587.

## Short-term objectives

The short-term objectives are to understand and deliver the needs of the members of the company and the community in a competitive marketplace.

## Long-term objectives

The long-term objectives are to provide infrastructure to achieve the short-term objectives and to provide financial profitability and sustainability of the company.

## Strategy for achieving the objectives

In order to achieve the short and long term objectives, the company will:

- respect the company's origins and practices;
- ensure legal compliance and appropriate governance including manage potential risk form legislative changes;
- improve revenue, profitability and membership numbers;
- provide members with improved facilities; and
- be an employer of choice.

## Principal activities

The principal activities of the company during the course of the financial year consisted of the conduct and promotion of a licensed social club for its members. There have been no significant changes in the nature of these activities during the year.



# Director's Report

## **Performance measurement**

The company will continue to evaluate and assess the effectiveness of its commercial operation, assess and develop its financial performance, evaluate competition via environmental scanning and continue to make a valuable contribution to the community. In doing so, the company will seek to secure its financial viability.

## **Indemnification and insurance of directors and officers**

During or since the financial year, the company has paid premiums in respect of a contract insuring all the directors of the club against legal costs incurred in defending proceedings for conduct involving:

- (a) a wilful breach of duty; or
- (b) a contravention of sections 182 or 183 of the Corporations Act 2001, as permitted by section 199B of the Corporations Act 2001.

## **Indemnification of auditors**

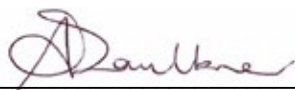
To the extent permitted by law, the company has agreed to indemnify its auditors, Maher Group Assurance Pty Limited, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Maher Group Assurance Pty Limited during or since the financial year.

## **Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 5.

Signed in accordance with a resolution of the Board of Directors:

**Director:**

  
Sallianne Robyn Faulkner

**Dated this 26th day of March 2025**

# Auditor's Independence Declaration



(02) 8522 4500  
info@mahergroup.com.au  
Suite 6, 1 Box Road,  
Caringbah NSW 2229  
mahergroup.com.au

## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF RAMSGATE RSL MEMORIAL CLUB LTD

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2024 there have been:

- (i) no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**Maher Group Assurance Pty Limited**

A handwritten signature in purple ink, appearing to read 'J. Maher', written over a horizontal line.

Jason Maher

Taren Point

**Dated this 26th day of March 2025**

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

| Business Advisory

Liability limited by a scheme approved under Professional Standards Legislation

# Statement Of Profit Or Loss & Other Comprehensive Income

	Note	2024 \$	2023 \$
Revenue	2	37,890,068	36,765,323
Other income	2	74,360	68,593
		<u>37,964,428</u>	<u>36,833,916</u>
Cost of sales and consumables	3	(2,920,168)	(2,868,192)
Advertising, entertainment, marketing, promotion expenses		(3,612,398)	(3,215,174)
Employee benefits expenses		(11,404,223)	(11,152,094)
Gaming compliance and overheads		(7,583,479)	(7,445,747)
Property, insurance and occupancy expenses		(3,072,759)	(2,974,781)
Other expenses		(3,278,989)	(2,900,986)
<b>Profit before interest, tax, depreciation and amortisation</b>		<u>6,092,412</u>	<u>6,276,942</u>
Depreciation and amortisation expenses	3	(3,725,535)	(3,925,753)
<b>Profit from operating activities</b>		<u>2,366,877</u>	<u>2,351,189</u>
Finance income	2	436,413	470,451
Finance costs	3	(46,703)	(112,120)
<b>Net finance income</b>		<u>389,710</u>	<u>358,331</u>
<b>Profit before income tax</b>		<u>2,756,587</u>	<u>2,709,520</u>
Income tax expense	4	-	-
<b>Profit for the year</b>		<u>2,756,587</u>	<u>2,709,520</u>
<b>Other comprehensive income after tax</b>			
Gain on amalgamation		6,698,396	-
<b>Total comprehensive income for the year</b>		<u><u>9,454,983</u></u>	<u><u>2,709,520</u></u>

The accompanying notes form part of these financial statements.

# Statement Of Financial Position

	Note	2024 \$	2023 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	5	10,135,260	14,985,405
Trade and other receivables	6	249,672	183,111
Inventories	7	270,854	227,553
Other current assets	8	860,085	251,028
<b>TOTAL CURRENT ASSETS</b>		<b>11,515,871</b>	<b>15,647,097</b>
<b>NON-CURRENT ASSETS</b>			
Financial assets	9	220,000	150,000
Property, plant and equipment	10	63,202,481	50,354,165
Investment property	11	5,645,817	5,645,817
Intangible assets	12	6,198,853	4,357,186
Right-of-use assets	15	311,980	410,000
<b>TOTAL NON-CURRENT ASSETS</b>		<b>75,579,131</b>	<b>60,917,168</b>
<b>TOTAL ASSETS</b>		<b>87,095,002</b>	<b>76,564,265</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	13	4,318,696	2,222,846
Financial liabilities	14	-	200,004
Lease liabilities	15	162,975	144,806
Employee benefits	16	1,155,029	1,168,186
Provisions	17	238,783	229,076
Tax liabilities	4	-	(6,774)
Other current liabilities	19	290,279	290,337
<b>TOTAL CURRENT LIABILITIES</b>		<b>6,165,762</b>	<b>4,248,481</b>
<b>NON-CURRENT LIABILITIES</b>			
Financial liabilities	14	-	733,322
Lease liabilities	15	384,731	545,536
Employee benefits	16	156,867	113,261
Other non-current liabilities	19	118,902	109,908
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>660,500</b>	<b>1,502,027</b>
<b>TOTAL LIABILITIES</b>		<b>6,826,262</b>	<b>5,750,508</b>
<b>NET ASSETS</b>		<b>80,268,740</b>	<b>70,813,757</b>
<b>MEMBERS' EQUITY</b>			
Reserves	20	43,990,345	37,291,949
Retained earnings	21	36,278,395	33,521,808
<b>TOTAL MEMBERS' EQUITY</b>		<b>80,268,740</b>	<b>70,813,757</b>

The accompanying notes form part of these financial statements.

# Statement Of Changes in Equity

	Note	Retained Earnings \$	Amalgamatio n Reserve \$	Total \$
<b>Balance at 1 January 2023</b>		30,812,288	37,291,949	68,104,237
Profit (Loss) attributable to members		2,709,520	-	2,709,520
<b>Balance at 31 December 2023</b>		33,521,808	37,291,949	70,813,757
Profit (Loss) attributable to members		2,756,587	-	2,756,587
Gain on amalgamation	<b>20</b>	-	6,698,396	6,698,396
<b>Balance at 31 December 2024</b>		<u>36,278,395</u>	<u>43,990,345</u>	<u>80,268,740</u>

The accompanying notes form part of these financial statements.

# Statement of Cash Flows

		2024 \$	2023 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers and other		37,816,204	36,752,710
Payments to suppliers and employees		(30,372,657)	(30,371,625)
Interest received		443,716	390,535
Finance costs paid		(14,875)	(73,417)
<b>Net cash provided by operating activities</b>	<b>29</b>	<u>7,872,388</u>	<u>6,698,203</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment		315,920	180,015
Proceeds from amalgamation		21,728	-
Payments for property, plant and equipment		(11,811,418)	(3,481,778)
Payments for investments		(70,000)	-
Payments for intangibles		(65,000)	(832,000)
<b>Net cash used in investing activities</b>		<u>(11,608,770)</u>	<u>(4,133,763)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings		(933,326)	(1,400,004)
Repayment of lease liabilities		(180,437)	(171,164)
<b>Net cash used in financing activities</b>		<u>(1,113,763)</u>	<u>(1,571,168)</u>
Net increase (decrease) in cash held		(4,850,145)	993,272
Cash at beginning of financial year		14,985,405	13,992,133
<b>Cash at end of financial year</b>	<b>29</b>	<u><u>10,135,260</u></u>	<u><u>14,985,405</u></u>

The accompanying notes form part of these financial statements.

# Notes To The Financial Statements

## 1 Summary of Significant Accounting Policies

The financial statements cover Ramsgate RSL Memorial Club Ltd (the company) as an individual entity. Ramsgate RSL Memorial Club Ltd is a company limited by guarantee, incorporated and domiciled in Australia.

### Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements are presented in Australian dollars, which is the company's functional currency, and have been rounded to the nearest dollar.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements were authorised for issue on 26 March 2025 by the directors of the company.

### Accounting Policies

#### Cash and Cash Equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

#### Trade and Other Receivables

Trade receivables are recognised initially at the transaction price (i.e. cost) and are subsequently measured at cost less provision for doubtful debts. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

At the end of each reporting period, the carrying amount of trade and other receivables is reviewed and an allowance for doubtful debts is recognised when there is objective evidence that individual receivables are not recoverable.



# Notes To The Financial Statements

## Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a weighted-average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

## Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less any accumulated depreciation and impairment losses.

### Property

Buildings and Leasehold improvements are measured on the cost basis less depreciation.

### Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

## Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets is depreciated on a straight line basis over their useful lives to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings & Leasehold Improvements	2.5 - 25.0%
Plant & Equipment	5.0 - 20.0%

# Notes To The Financial Statements

The estimated useful life for each class of depreciable assets are:

Class of Fixed Asset	Useful Life
Buildings & Leasehold Improvements	4 - 40 Years
Plant & Equipment	5 - 20 Years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of profit or loss and other comprehensive income.

## Investment Property

Investment property is held to generate long-term rental yields and capital growth. Investment property is carried at fair value, determined annually by independent valuers. Changes to fair value are recorded in the statement of comprehensive income as other income or expenses.

## Impairment of Non-Financial Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in the statement of profit or loss and other comprehensive income.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

# Notes To The Financial Statements

## Leases

### The company as a lessee

The company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. In such instances, the company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements, except for short term leases, cancellable leases that if cancelled by the lessee the losses associated with the cancellation are borne by the lessor and low value leased assets. For these leases, the company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

### Measurement and presentation of lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The following items are also included in the measurement of the lease liability:

- Fixed lease payments offset by any lease incentives;

- Variable lease payments, for lease liabilities which are tied to a floating index;

- The amounts expected to be payable to the lessor under residual value guarantees;

- The exercise price of purchase options (if it is reasonably certain that the option will be exercised); and

- Payments of penalties for terminating leases, if the lease term reflects the lease terminating early.

The lease liability is separately disclosed on the statement of financial position. The liabilities which will be repaid within twelve months are recognised as current and the liabilities which will be repaid in excess of twelve months are recognised as non-current.

The lease liability is subsequently measured by reducing the balance to reflect the principal lease repayments made and increasing the carrying amount by the interest on the lease liability.

The company is required to remeasure the lease liability and make an adjustment to the right of use asset in the following instances:

- The term of the lease has been modified or there has been a change in the company assessment of the purchase option being exercised, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;

# Notes To The Financial Statements

A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and

The lease payments are adjusted due to changes in the index or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate. However, if a change in lease payments is due to a change in a floating interest rate, a revised discount rate is used.

## **Measurement and presentation of right-of-use asset**

The right-of-use assets recognised by the company comprise the initial measurement of the related lease liability, any lease payments made at or before the commencement of the contract, less any lease incentives received and any direct costs. Costs incurred by the company to dismantle the asset, restore the site or restore the asset are included in the cost of the right-of-use asset.

It is subsequently measured under the cost model with any accumulated depreciation and impairment losses applied against the right-of-use asset. If the cost of the right-of-use asset reflects that the company will exercise a purchase option, the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. Otherwise, the company depreciates the asset over the shorter period of either the useful life of the asset or the lease term. The depreciation starts at the commencement date of the lease and the carrying value of the asset is adjusted to reflect the accumulated depreciation balance.

Any remeasurement of the lease liability is also applied against the right-of-use asset value.

The right-of-use assets are presented within Property, Plant and Equipment in the statement of financial position.

## **Intangibles**

### **Poker machine entitlements**

Poker machine entitlements are carried at cost less accumulated impairment losses. Poker machine entitlements are not amortised as they are deemed to have an indefinite useful life. Poker machine entitlements are tested for impairment annually.

## **Financial Assets**

Financial assets are initially recognised on the cost basis, including acquisition charges associated with the financial asset. The carrying amounts of financial assets are reviewed annually by the directors. The recoverable amounts are assessed from the quoted market value for shares in listed companies or the underlying net assets for other non listed corporations. The expected net cash flows from investments have not been discounted to their present value in determining the recoverable amounts, unless otherwise stated.

# Notes To The Financial Statements

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## **Trade and Other Payables**

Trade and other payables represent the liabilities at the end of the reporting period for goods and services received by the company that remain unpaid.

Trade payables are recognised at their transaction price. The carrying values are considered to be a reasonable approximation of the fair values. Trade payables are obligations on the basis of normal credit terms.

## **Employee Benefits**

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

Contributions are made by the company to an employee superannuation fund and are charged as expenses when incurred.

## **Provisions**

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the present value of management's best estimate of the outflow required to settle the obligation at the end of the reporting year.

## **Amalgamation**

Club amalgamations are accounted for in accordance with AASB 3 Business Combinations using the acquisition method, with transaction costs directly attributable to the amalgamation forming part of the acquisition costs. This method involves recognising the fair values of the identifiable assets acquired and liabilities assumed. The difference between the above items represents gain on amalgamation in other comprehensive income.

# Notes To The Financial Statements

## **Revenue and Other Income**

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the company and specific criteria relating to the type of revenue as noted below, has been satisfied.

All revenue is stated net of the amount of goods and services tax (GST).

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

### **Sale of goods**

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods to members and other patrons and is recognised at the point the goods are provided as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

### **Interest revenue**

Interest revenue is recognised using the effective interest rate method.

### **Membership subscriptions**

Membership subscriptions paid in advance are initially recognised as a liability. Revenue is recognised on a straight line basis over the membership period, based on the membership category for which subscriptions have been received.

### **Sale of property, plant and equipment**

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income or other expenses at the date control of the asset passes to the buyer.

### **Other income**

Other income is recognised on an accruals basis when the company is entitled to it.

## **Borrowing Costs**

All borrowing costs are recognised as an expense in the period in which they are incurred.

# Notes To The Financial Statements

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## **Income Tax**

The income tax expense for the year is the tax payable on the current year's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred income tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets and liabilities are recognised at the tax rates expected to apply when the assets are recovered or the liabilities are settled. Current and deferred tax is recognised as an expense in the income statement except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity.

Deferred tax assets are recognised to the extent that it is probable that sufficient taxable profits will be available, against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation, and the anticipation that the company will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

## **Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Trade debtors and trade creditors in the Statement of Financial Position are shown inclusive of GST.

## **Comparatives**

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.



# Notes To The Financial Statements

## Critical Accounting Estimates and Judgments

The preparation of the financial statements requires management to make estimates and judgements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

### *Key estimates - Estimation of useful lives of assets*

The estimated useful lives and related depreciation charges for property, plant and equipment are determined by management. The useful lives could change significantly to those estimated.

### *Key judgments - Deferred tax assets*

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

### *Key judgments - Long service leave provision*

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at reporting date. In determining the present value of the liability, attrition rates, salary growth rates and an appropriate discount factor have been considered.

### *Key judgments - Intangible assets*

Poker machine entitlements are tested for impairment annually. Management judgement is required in determining the factors relevant for calculating the recoverable amount of poker machine entitlements to assess whether any impairment exists.

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>2 Revenue</b>		
<b>Operating activities</b>		
Sale of goods	6,325,623	6,138,968
Rendering of services	29,881,075	28,935,524
Membership subscriptions	163,703	158,603
Rent received	390,402	330,453
Commissions and rebates received	913,009	970,021
Other revenue	216,256	231,754
	<u>37,890,068</u>	<u>36,765,323</u>
<b>Non-operating activities</b>		
Profit on sale of assets	74,360	68,593
Interest received	436,413	470,451
	<u>510,773</u>	<u>539,044</u>
Total revenue	<u>38,400,841</u>	<u>37,304,367</u>
<b>3 Expenses</b>		
<b>Expenses</b>		
Cost of sales	2,920,168	2,868,192
	<u>2,920,168</u>	<u>2,868,192</u>
<b>Finance costs</b>		
Bank interest	14,875	73,417
Leasing charges	31,828	38,703
	<u>46,703</u>	<u>112,120</u>
<b>Depreciation</b>		
Depreciation - buildings	867,552	1,431,530
Depreciation - plant & equipment	2,753,990	2,391,723
Depreciation - right-of-use	103,993	102,500
	<u>3,725,535</u>	<u>3,925,753</u>

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>4 Income Tax Expense</b>		
<b>Statement of profit or loss and other comprehensive income</b>		
<b>Current income tax</b>		
Current income tax charge	-	-
<b>Deferred tax</b>		
Origination and reversal of temporary differences	-	-
Income tax expense	-	-
Income tax expense reported in the statement of profit or loss and other comprehensive income	-	-
<b>Reconciliation between income tax expense and prima facie tax on accounting profit</b>		
Accounting profit / (loss) before income tax	2,756,587	2,709,520
Tax at Australia's statutory income tax rate of 25%	689,147	677,380
<b>Adjust for tax effect of:</b>		
Income attributable to members	(51,627)	(51,063)
Expenses attributable to members	216,911	226,987
Mutuality principle	(711,645)	(991,435)
Other items (net)	(151,084)	5,392
Tax losses not utilised (utilised)	8,298	132,739
Income tax expense / (benefit)	-	-
<b>Deferred tax assets</b>		
Carrying amount of depreciable assets	234,077	223,174
Provisions and accruals	101,045	36,381
Employee entitlements	63,889	57,416
Cumulative unused tax losses	274,651	266,352
Gross deferred tax assets	673,662	583,323
Deferred tax assets not recognised	(673,662)	(583,323)
Net deferred tax assets	-	-
<b>Deferred tax liabilities</b>		
Deferred tax liabilities	-	-

Deferred tax assets arising from deductible temporary differences and unused tax losses have not been recognised to the extent that it is not probable that taxable profit will be available against which the deductible temporary differences and unused tax losses can be utilised.

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>5 Cash and Cash Equivalents</b>		
<b>Current</b>		
Cash at bank and on hand	<u>10,135,260</u>	<u>14,985,405</u>
<b>6 Trade and Other Receivables</b>		
<b>Current</b>		
Trade debtors	45,968	19,355
Other debtors	<u>203,704</u>	<u>163,756</u>
	<u>249,672</u>	<u>183,111</u>
<b>7 Inventories</b>		
<b>Current</b>		
At cost:		
Stock on hand	<u>270,854</u>	<u>227,553</u>
<b>8 Other Assets</b>		
<b>Current</b>		
Prepayments	<u>860,085</u>	<u>251,028</u>
<b>9 Other Financial Assets</b>		
<b>Non-Current</b>		
Shares in Unlisted Companies	<u>220,000</u>	<u>150,000</u>

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>10 Property, Plant and Equipment</b>		
<b>LAND AND BUILDINGS</b>		
<b>Land:</b>		
Freehold Land	28,465,000	23,565,000
	<u>28,465,000</u>	<u>23,565,000</u>
<b>Buildings:</b>		
Buildings and leasehold improvements	44,020,486	36,041,394
Less: Accumulated depreciation	(18,907,785)	(17,936,240)
	<u>25,112,701</u>	<u>18,105,154</u>
<b>Total land and buildings</b>	<u><u>53,577,701</u></u>	<u><u>41,670,154</u></u>
<b>PLANT AND EQUIPMENT</b>		
<b>Plant and equipment:</b>		
Plant and equipment	25,696,349	23,199,032
Less: Accumulated depreciation	(16,071,569)	(14,515,021)
	<u>9,624,780</u>	<u>8,684,011</u>
<b>Total plant and equipment</b>	<u>9,624,780</u>	<u>8,684,011</u>
<b>Total property, plant and equipment</b>	<u><u>63,202,481</u></u>	<u><u>50,354,165</u></u>

## Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land, buildings and leasehold improvements \$	Poker machines \$	Plant & Equipment \$	Total \$
Balance at 1 January 2023	41,788,912	5,885,215	3,132,935	50,807,062
Additions	1,312,772	1,295,013	873,993	3,481,778
Disposals	-	(111,422)	-	(111,422)
Depreciation expense	(1,431,530)	(1,767,528)	(624,195)	(3,823,253)
Balance at 31 December 2023	<u>41,670,154</u>	<u>5,301,278</u>	<u>3,382,733</u>	<u>50,354,165</u>
Additions	12,879,092	2,002,723	1,829,603	16,711,418
Disposals	-	(241,560)	-	(241,560)
Depreciation expense	(971,545)	(1,942,875)	(707,122)	(3,621,542)
Carrying amount at 31 December 2024	<u><u>53,577,701</u></u>	<u><u>5,119,566</u></u>	<u><u>4,505,214</u></u>	<u><u>63,202,481</u></u>

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>11 Investment Property</b>		
16 Market Street, Fingal Bay	195,817	195,817
102 Alfred Street, Sans Souci	3,445,162	3,445,162
104 Alfred Street, Sans Souci	2,288,140	2,288,140
	<u>5,929,119</u>	<u>5,929,119</u>
Accum. Impairment Losses: Investment Properties	(283,302)	(283,302)
	<u>5,645,817</u>	<u>5,645,817</u>
<b>12 Intangible Assets</b>		
Poker machine entitlements	6,198,853	4,357,186
	<u>6,198,853</u>	<u>4,357,186</u>
<b>13 Trade and Other Payables</b>		
<b>Current</b>		
Trade creditors	980,183	441,184
Other payables	3,338,513	1,781,662
	<u>4,318,696</u>	<u>2,222,846</u>
Trade and other payables are unsecured, non interest-bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.		
<b>14 Borrowings</b>		
<b>Current</b>		
Loans - Bank	<u>-</u>	<u>200,004</u>
<b>Non-Current</b>		
Loans - Bank	<u>-</u>	<u>733,322</u>

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>15 Leases</b>		
<b>Right-of-use assets</b>		
Balance at beginning of year	410,000	491,263
Remeasurement of lease	5,973	21,237
Depreciation charge	(103,993)	(102,500)
Total at end of year	<u>311,980</u>	<u>410,000</u>
<b>Lease liabilities</b>		
Balance at beginning of year	690,342	801,566
Remeasurement of lease	5,973	21,237
Interest expense	31,828	38,703
Payments	(180,437)	(171,164)
Total at end of year	<u>547,706</u>	<u>690,342</u>
Current	162,975	144,806
Non-current	384,731	545,536
<b>Statement of profit or loss and other comprehensive income</b>		
The following amounts are recognised in profit or loss:		
Depreciation expense of right-of-use assets	103,993	102,500
Interest expense on lease liabilities	31,828	38,703
	<u>135,821</u>	<u>141,203</u>
<b>Statement of cash flows</b>		
Total cash outflow for leases	180,437	171,164
Non-cash additions to right-of-use assets and lease liabilities	5,973	21,237



# Notes To The Financial Statements

	2024 \$	2023 \$
<b>16 Employee Benefits</b>		
<b>Current</b>		
Provision for annual leave	777,291	772,012
Provision for long service leave	377,738	396,174
	<u>1,155,029</u>	<u>1,168,186</u>
<b>Non-Current</b>		
Provision for long service leave	<u>156,867</u>	<u>113,261</u>
<b>17 Provisions</b>		
<b>Current</b>		
Provision for linked jackpots	238,783	229,076
	<u>238,783</u>	<u>229,076</u>
<b>18 Tax</b>		
<b>Liabilities</b>		
<b>Current</b>		
Provision for income tax	<u>-</u>	<u>(6,774)</u>
<b>19 Other Liabilities</b>		
<b>Current</b>		
Income in advance	171,516	202,473
Membership in advance	118,763	87,864
	<u>290,279</u>	<u>290,337</u>
<b>Non-Current</b>		
Membership in advance	<u>118,902</u>	<u>109,908</u>

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>20 Reserves</b>		
<b>Amalgamation Reserve</b>		
Opening Balance for the year	37,291,949	37,291,949
Gain on amalgamation	6,698,396	-
	<u>43,990,345</u>	<u>37,291,949</u>
<b>21 Retained Earnings</b>		
Retained earnings at the beginning of the financial year	33,521,808	30,812,288
Net profit attributable to members of the company	2,756,587	2,709,520
Retained earnings at the end of the financial year	<u>36,278,395</u>	<u>33,521,808</u>
<b>22 Capital and Leasing Commitments</b>		
<b>Operating Lease Commitments</b>		
Payable:		
Not later than one year	189,458	179,722
Later than one year but not later than two years	189,458	179,722
Later than two years but not later than five years	218,351	415,180
Minimum lease payments	597,267	774,624
Less future finance charges	(49,561)	(84,282)
Total operating lease liability	<u>547,706</u>	<u>690,342</u>
<b>Deferred Purchase Commitments</b>		
Payable:		
Not later than one year	-	81,380
Total deferred purchase liability	<u>-</u>	<u>81,380</u>
Deferred purchase commitments relate to poker machine purchases on deferred repayment terms. These are provided within the Other Payables account balance.		

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>Capital Expenditure Commitments</b>		
In the prior year, the company was committed to capital works at Club Heathcote relating to the renovation of club facilities. The works were completed in 2024.	-	5,416,727
There are no other capital expenditure commitments that have been contracted at balance date but not provided in the financial statements.		
<b>23 Contingent Liabilities</b>		
<b>Bank guarantees</b>		
Totalizator Agency Board	20,000	20,000
<b>24 Key Management Personnel</b>		
Key management personnel, being those persons having authority and responsibility for planning, directing and controlling the activities of the entity, include the directors and senior management.		
The totals of remuneration paid to key management personnel of the company during the year are as follows:		
Key management personnel compensation	1,896,095	1,895,017
<b>25 Related Party Transactions</b>		
No director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.		

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>26 Auditor's Remuneration</b>		
During the financial year the following fees were paid or payable for services provided by the auditors of the company, Maher Group Assurance Pty Ltd:		
<b>Audit services</b>		
Audit of the financial statements	57,000	58,500
<b>Other services</b>		
Other services	41,877	50,668
<b>27 Events After the Reporting Period</b>		
No matter or circumstance has arisen since 31 December 2024 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.		
<b>28 Amalgamation</b>		
On 30 September 2024, the company acquired all assets and liabilities of Bay Street 4145 Limited (Rockdale R S L Sub-Branch Club) for nil consideration.		
The fair value of the assets and liabilities acquired as at the date of acquisition were:		
<b>Assets</b>		\$
Cash and cash equivalents		21,728
Land		4,900,000
Intangible assets		1,776,667
<b>Total assets</b>		6,698,395
<b>Total identifiable net assets at fair value</b>		6,698,395

# Notes To The Financial Statements

	2024 \$	2023 \$
<b>29 Cash Flow Information</b>		
<b>a) Reconciliation of Cash</b>		
Cash and cash equivalents consist of cash on hand and balances with banks, and investments in money market instruments. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:		
Cash at bank and on hand	10,135,260	14,985,405
<b>b) Reconciliation of net cash provided by operating activities to profit after income tax</b>		
Operating profit (loss) after income tax	2,756,587	2,709,520
<b>Adjustments:</b>		
(Gain) / Loss on sale of non-current assets	(74,360)	(68,593)
Depreciation	3,725,535	3,925,753
Financing flows in operating profits	31,828	38,703
(Increase) Decrease in inventories	(43,301)	19,977
(Increase) Decrease in receivables	(73,864)	(12,613)
(Increase) Decrease in accrued income	7,303	(79,916)
(Increase) Decrease in prepayments	(609,056)	17,117
Increase (Decrease) in trade and other creditors	2,095,850	(175,870)
Increase (Decrease) in employee provisions	30,449	163,698
Increase (Decrease) in other provisions	9,707	55,928
Increase (Decrease) in tax liabilities	6,774	7,639
Increase (Decrease) in income in advance	8,936	96,860
	<u>7,872,388</u>	<u>6,698,203</u>

# Notes To The Financial Statements


	2024	2023
	\$	\$
<b>30 Company Details</b>		
The registered office of the company is:		
Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219		
The principal place of business is:		
Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219		
The principal activities of the company are that of a Registered Club.		
<b>31 Disclosure Requirements under Section 41E of the Registered Clubs Act</b>		
<u>Core and Non-core Property</u>		
Section 41E of the Act defines core property as meaning any real property owned or occupied by a registered club that comprises:		
(a) the defined premises of the club; or		
(b) any facility provided by the club for use of its members and their guests; or		
(c) any other property declared, by resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club.		
Non-core property is defined as meaning any real property owned or occupied by the club that is not core property.		
The company has the following core property:		
- Club premises at Cnr Chuter Avenue & Ramsgate Road, Sans Souci NSW 2219		
- Club premises at 98B Rocky Point Road, Fingal Bay NSW 2315		
- Club premises at 24 Oliver Street, Heathcote NSW 2233		
- Club premises at 1029 Old Princes Highway, Engadine NSW 2233		
The company has the following non-core property:		
- Lot 543 and Lot 544 in DP 46853 at 98B Rocky Point Road, Fingal Bay NSW 2315		
- Commercial premises at 16 Market Street, Fingal Bay NSW 2315		
- Lot 1 in DP 593318 at 1025 Old Princes Highway, Engadine NSW 2233		
- Lots 1 and 2 in DP 1019049 at 41 Bay Street, Rockdale NSW 2216		

# Director's Declaration

The directors of the company declare that:

1. The financial statements and notes, as set out on pages 6 to 30, are in accordance with the Corporations Act 2001 including:
  - (a) giving a true and fair view of the company's financial position as at 31 December 2024 and of its performance as represented by the results of its operations and its cash flows for the year ended on that date; and
  - (b) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001; and
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:   
Sallianne Robyn Faulkner

**Dated this 26th day of March 2025**

# Independent Auditor's Report

## Auditor's Opinion

We have audited the accompanying financial report of Ramsgate RSL Memorial Club Ltd (the company), which comprises the statement of financial position as at 31 December 2024, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the company's financial position as at 31 December 2024 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001.

## Basis for Auditor's Opinion

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the Auditor's Responsibility section of our report.

We are independent of the company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Other Information

The directors of the company are responsible for the other information. The other information comprises the information included in the directors' report, but does not include the financial report and our auditor's report thereon.

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

| Business Advisory

Liability limited by a scheme approved under Professional Standards Legislation



# Independent Auditor's Report



(02) 8522 4500  
info@mahergroup.com.au  
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Caringbah NSW 2229  
mahergroup.com.au

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Corporations Act 2001 and Australian Accounting Standards - Simplified Disclosures and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

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# Independent Auditor's Report



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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors.

We conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Maher Group Assurance Pty Limited

A handwritten signature in blue ink, appearing to read 'J. Maher', written over a horizontal line.

Jason Maher

Taren Point

**Dated this 26th day of March 2025**

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

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# Work Health & Safety Report

## Our Commitment

Societie Group and its Directors remain steadfast in their commitment to ensuring the health, safety, and wellbeing of our team and people, contractors, members, and guests. We recognise that a proactive and continuously evolving approach to Work Health and Safety (WHS) is essential to fostering a safe and supportive environment across all our venues. Our priority is to ensure that all work activities are conducted with the highest safety standards, and we are dedicated to identifying, eliminating, or mitigating risks that may affect those who enter our venues. We remain fully compliant with all relevant legislation, applicable Codes of Practice, and Australian Standards, and we continuously review our WHS policies to align with best practices and emerging industry trends.

## Key WHS Focus Areas in 2024

Throughout 2024, we have continued to build on our WHS framework to enhance workplace safety and wellbeing. Key initiatives undertaken include:

- **Comprehensive Training & Education:** Our team and people have continued to complete mandatory online WHS training, ensuring compliance with the latest safety standards. This training is updated regularly in partnership with leading workplace safety providers, Barringtons to incorporate the latest regulatory changes and best practices. Additional practical training sessions have been introduced to reinforce emergency preparedness, manual handling, and mental health awareness.
- **Enhanced Risk Assessments:** Our Risk Register and associated risk assessments have been comprehensively reviewed, and additional risk controls have been implemented to further reduce workplace hazards. These assessments now include psychosocial risks and positive duty regulations in line with updated Safe Work Australia guidelines, recognising the importance of mental health and eliminating incidents of sexual harassment in the workplace safety.
- **WHS Committee & Cross-Venue Collaboration:** Following the success of our integrated WHS committee meetings in 2023, we have continued this initiative, further strengthening collaboration across all four venues. The committee has expanded to include additional frontline team members, ensuring a diverse representation and a broader range of insights into workplace safety challenges and solutions. Quarterly meetings were all undertaken and completed in 2024.
- **Digital WHS Checklists & Safety Inspections:** Internal WHS checklists have been fully digitalised, improving efficiency and accountability in routine safety checks. Our commitment to ongoing safety inspections has been reinforced, with all identified hazards promptly addressed to maintain a secure working environment. The use of real-time reporting tools has allowed us to track and resolve issues more effectively than ever before. Particularly as checklists are now undertaken by frontline staff members across all venues.
- **Employee Wellbeing & Mental Health Support:** Recognising the importance of mental health in workplace safety, we have introduced additional wellbeing initiatives, including increased access to our Employment Assistance Program, resilience-building workshops, and mental health first aid training. These initiatives aim to create a workplace culture where our team feels supported and empowered.
- **Emergency Preparedness & Response:** Regular emergency drills, including fire evacuation and first aid response training, have been conducted across all venues. Our emergency response plans have been reviewed and refined to align with the latest regulatory requirements and best practices.

## Ongoing Commitment to Safety

As we progress through 2024 and beyond, Societie Group remains dedicated to fostering a culture of safety, accountability, and continuous improvement. Our WHS strategies will continue to evolve to meet the highest industry standards, ensuring a safe, healthy, and supportive environment for everyone who interacts with our venues. Through collaboration, innovation, and a steadfast commitment to safety, we will continue to uphold our responsibility to our team and people, members, contractors, and guests.





Bayside Council's  
Community Christmas Tree



Carols in the Auditorium



Clean Up Australia Day



ClubGrants  
Presentation



Family Fun Day



Dandelion Network  
Build a Billy Kart



SuperTee





International Nurses Day



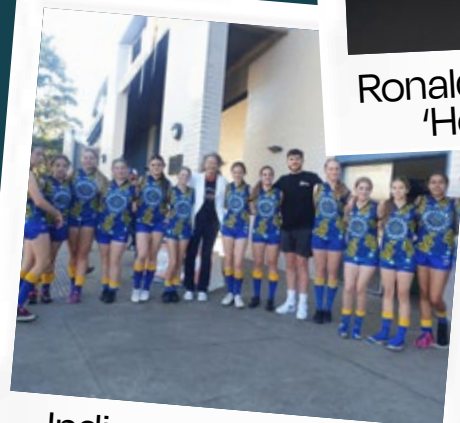
Jeans for Genes Day



Ronald McDonald House  
'Home for Dinner'



School Care Project



Indigenous Sporting  
Round



School Care Project



Anzac Care Packages



Soldier On March On  
Challenge



# Societie

MATTERS



School Care Project



International Nurses Day



Clean Up Australia Day



International Womens Day



Foodbank



Lids for Kids



Jeans for Genes Day





St Michael's Feed the Homeless



ANZAC Care Packages



SSMRF Beachside Dash



Giving Tree Project



ClubGrants Presentation



Greatest Shave



Jeans for Genes Day



Snacktember

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# Notes

# Notes

## This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.



Ramsgate RSL



Club  
ENGADINE

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